Curriculum Reform and the Future Direction of the Medical Laboratory Technology Program

Layla Bashawri MD* Mansoor Alhameed MPhil* Mirghani Ahmed PhD** Abdul Rahman AlQurashi PhD***

A periodic review of the curriculum is a key element for the success of any educational program. The Medical Laboratory Technology (MLT) program at King Faisal University has undergone repeated reviews of its curriculum. Recently, we evaluated the curriculum through an academic staff members committee which thoroughly reviewed, it proposed certain changes and finally implemented those changes into the program structure. We also investigated the student's views about the changes in the curriculum through a structured questionnaire. This paper describes the different changes that have occurred in the MLT curriculum and the senior students' and recent graduates' view of the program. It also discusses the introduction of Problem Based Learning (PBL) as one of the future directions of curriculum change, the challenges and barriers of introducing PBL and how PBL could be best adopted in the curriculum.

Bahrain Med Bull 2007; 29(2):

* Department of Medical Laboratory Technology

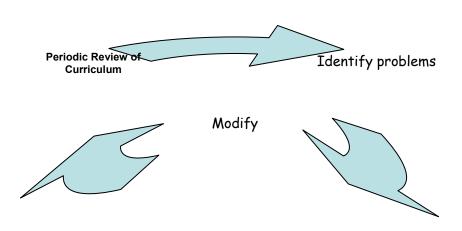
- ** Department of Pathology
- *** Department of Microbiology King Faisal University King Fahd Hospital of the University Al-Khobar, Saudi Arabia

Defining a curriculum is difficult, many definitions have been offered, but none has been universally accepted. In very simple words it's a plan that will determine an educational experience¹. In 1949, Tyler suggested that the curriculum should consist of four fundamental elements: objectives, content, methods and evaluation². Based on this, various models of the curriculum have been developed stressing one of the four elements of Tyler's description; the most common among all is the stress on the contents. Kelly, in 1982, described curriculum as "all aspects and dimensions of the educational experiences which pupils have during any period of formal education."³ This definition includes formal, informal and hidden curriculum and broadens the concept of curriculum beyond the content alone. Whichever definition and its related concept is accepted, each program's faculty have the ultimate responsibility to define curricular goals and objectives , create an appropriate learning atmosphere, establish the courses, train the students in such a way that they are most competent in theory and techniques, successfully meeting the market demand^{4,5}.

The MLT program at King Faisal University was established in 1989 and since then its curriculum has undergone through various changes⁶. The curriculum model of the MLT program is a $2\frac{1}{2} + 1\frac{1}{2}$ curriculum structure which is a modification of 2+2 baccalaureate curriculum that

is adopted by many medical technology/clinical laboratory science colleges^{7,8}. With increasing demands for allied health professionals and rapid advancement in newer technologies, ⁹ it is important to restructure the existing curricula of the institutions and design newer ones to meet the professional challenges and technological developments¹⁰⁻¹².

Three steps for curriculum reform are important. **First**, there should be a periodic review of the curriculum. This review could be taken by formulation of a curriculum committee comprising of senior staff members. The committee can also take a feedback from recent graduates and final year students to get student's view about the curriculum. **The second step** is to identify the problems in the existing curriculum. Many authors have reported problems in the curricula of the health education systems in the Saudi medical educational system¹³⁻¹⁸. Gindan et al summarized the problems of today's curricula as overcrowding of the curriculum, over presentation of some subjects, presence of relatively non-relevant subjects, dissociation between basic and clinical sciences, repetition of lectures and examinations, need for new subjects of clinical relevance, as well as non-optimal use of resources¹⁹. The identification of these problems reflects the awareness of the faculty for a need to reform. **The third step** is suggestions for improvements followed by their implementation through legislative and administrative work. Once the changes are incorporated into new curriculum, a periodic review of the curriculum is done again repeating the same steps.



Periodic reviews of curricula and reforms are a must to keep pace with changing needs and essential for the success of any educational process.⁵

Problems of the existing curriculum: A curriculum committee reviewed the MLT program at King Faisal University. The aim was to respond to existing problems in the curriculum design and suggest changes that would meet present needs as well as future demands. The problems identified in the curriculum were basically related to the contents of the curriculum. Some course contents were repeated under different course names, some relatively non-important subjects were allotted more credit hours. Then there was less integration of basic courses with clinical

courses and relatively more didactic teaching rather than the practical training. These problems are summarized in **Table 1**.

1	Presence of non relevant subjects
2	Course contents repeated under different courses
3	Over presentation of relatively non important subjects
4	More didactic teaching
7	Less integration of basic courses with clinical courses
6	Need to introduce new subjects like human genetics, virology and
	laboratory management

Table 1 Problems identified in the existing curriculum

To rectify these problems the curriculum committee suggested several measures. Some of the non-relevant subjects such as 'Dynamics of Health' and 'Analytical Chemistry' were removed. To eliminate repetition, the course contents that were repeated under different course numbers were combined to single courses. Some basic science courses that were allotted too much time were reduced to their reasonable size. Demand for future was met by the introduction of new courses of Learning Skills, Molecular Biology, Virology and Laboratory Management. The reforms also resulted in less didactic teaching and an earlier start of clinical courses. Some of these changes are summarized in **Table 2**. The reforms suggested by curriculum committee were accepted and a new curriculum was implemented, thus successfully completing the curriculum reform process.

Table 2 Changes in the Curriculum and the reform principles, by comparingold and new curriculum.

Reform Principle	Subject	Old curriculum		New Curriculum	
		Year	СН	Year	СН
Elimination of non-relevant	Dynamics of Health	2^{nd} yr. 1^{st} term	2		-
subjects	Analytical Chemistry	2 nd yr. 1 st term	2		-
Elimination of repeated subjects	Introduction to Clinical	2 nd yr. 1 st term	2		-
	chemistry				
	Introduction to	2 nd yr. 1 st term	2		-
	Microbiology				
Over-presentation of some	Biology	1 st term	8	1 st yr.	4
subjects	Chemistry	1 st yr.	8	1st yr. 2 nd term	4
	Physics	2^{nd} yr. 1^{st} term.	6	1st yr. 2 nd term	4
	Biochemistry	2 nd yr. 1 st term	5	2^{nd} yr. 1^{st} term	4
	Anatomy	2^{nd} yr. 1^{st} term	4	2^{nd} yr. 1^{st} term	3
	Physiology	2 nd yr. 1 st term	4	2^{nd} yr. 1^{st} term	3
Introduction of new subjects	Learning skills	-	-	1 st yr. 1 st term	2
	Molecular biology	-	-	2^{nd} yr. 1^{st} term	2
	Virology	-	-	2^{nd} yr. 2^{nd} term	2
	Lab. Management	-	-	4^{th} yr 2^{nd} term	2
Total CH			43		30

* CH = Credit hours

Yr = Year.

Student's opinion on the curriculum: An effective curriculum should reflect the needs, priorities and abilities of the students. Senior students, through their own educational experience, are in a much better position to give advice or judge certain aspects of curriculum such as balance and relevance of course contents, use of resources and drawbacks or advantages of their didactic and practical trainings^{20-21.} We investigated the students view about the content of their studies, the undergraduate and internship training they receive and their overall perception of the curriculum. An 18 item questionnaire was designed for this purpose and distributed randomly to final year students and new batch of interns. One hundred questionnaires were distributed, 93 were returned completed. To the question of grading the program as a whole, 12 (12%) responded as excellent, 18 (19.4%) responded very good, 44 (47%) good, 12 (13%) satisfactory and 8 (8.6%) had no response. To the question "which curriculum, old or new is more suitable for training", 64 (69%) responded for the new curriculum, 23 (25%) for the old and 6 (6.5%) had no response. Also the changes made by the department regarding the internship training period met with students' expectations and resulted in improvement. In this change all laboratory sections were included in the internship period, instead of three laboratory disciplines in the previous $program^{22}$.

(Table 3 describes students' view about some other aspects of the curriculum).

	Agree		Disa	Disagree		No response	
Question	Ν	%	Ν	%	Ν	%	
Do you grade the Program as a whole as very good?	74	79.6	11	11.8	8	8.6	
Are you satisfied with the six main laboratory rotations during internship?	89	96	3	3.2	1	1.1	
Are you satisfied with electives during internship?	31	33	59	63.4	3	3.2	
Did you get sufficient opportunities to learn practical skills?	70	75	22	24	1	1.1	
Did the program help you to become competent technologist?	70	75	21	22.6	2	1.1	
Will the program motivate you for further specialization?	75	81	1	1.1	17	18.3	
Is the new curriculum suitable for your training?	64	68.8	23	24.7	6	6.5	

Table 3- Students' opinions on the MLT program Total Number of students 'N' = 93

Though this was a small short study it provided a valuable feedback that the changes in the curriculum have been met with student's satisfaction. Further studies with a larger group and more structured questions will be conducted about various aspects of the curriculum in the near future.

Curriculum reform and Problem Based Learning:

Many medical and allied health education curricula have adopted PBL and its success has been well publicized²³⁻³⁰. However a full implementation of PBL is not without challenges and barriers. It undoubtedly requires a very detailed planning of the curriculum with careful

selection of course contents. The process itself is so time consuming that in one study the faculty spent 50 hours in meetings alone to develop a course based on PBL³¹. Increased class time, good facilitator training, development of student and facilitator assessment tools, provision of instructional materials like computerized classrooms and increased space (more classrooms) are some of the other important issues³²⁻³³.

In one study Schwartz et al reported that an ambitious attempt to introduce a full problem based curriculum in an undergraduate medical school failed³⁴. The main reason for the failure was that the faculty was not ready and convinced for such a drastic change. However, when some of the principles of the PBL were introduced in the courses, the program produced the desired results. Some clinical laboratory science programs have introduced PBL at senior levels in the form of one or two courses with good results. Beadling et al reported introducing two courses of clinical correlations I and II at the senior level in the curriculum of clinical laboratory science in the state University of New York with successful results³⁵. It is highly plausible that the same approach could yield good results in our case. PBL can be introduced in the form of a few courses at the senior level. Some of the courses could be deleted or their contents reduced to allow room for subjects. Among the students it will promote self directed learning, critical thinking ability, team work spirit and communication skills. All this could be achieved only if the PBL courses are designed with meticulous care, proper assessment tools, provision of space and time and above all the preparedness and conviction of the faculty to make the program successful.

Curriculum changes in medical laboratory science programs have long been advocated, and the literature is comprehensive with studies showing the need for change in clinical laboratory science curricula^{7,10,11,36,37}. The curriculum of MLT or clinical laboratory science is somewhat unique in the sense that the program is limited to four years, and laboratory science knowledge is rapidly advancing. This forces educators to add the subjects which are in high demand and delete the subjects which have become relatively unimportant.

CONCLUSION:

The MLT program at King Faisal University has continuously reformed its curriculum over the past 15 years. The key elements of the reform had been elimination of relatively non-relevant subjects, elimination of repetition, less emphasis on didactic teaching, less emphasis on basic science subjects compared to clinical laboratory science subjects and an early start of practical courses. We have also added some new important courses like laboratory management and Molecular Biology. Some courses at the senior level could be transformed into PBL. We feel that a quick dramatic change in the KFU, MLT curriculum is not required, however a refinement and a periodic reform process is needed and should continue.

REFERENCES

1. Ende J, Davidoff F. What is a curriculum? Annals of Internal Medicine 1992; 16: 1055-7.

- 2. Tyler RW. Basic Principles of curriculum and instruction. Chicago; University of Chicago Press: 1949.
- 3. Kelley AV. Curriculum development. In: The curriculum theory and practice . London; Harper and Ron Publishers: 1982: 5-28.
- 4. Karni K, Duckett L, Garloff D, et al. Key Elements and Processes needed in curriculum Design. Clin Lab Sci. 1998; 11: 70-7.
- 5. Ludvigsson J. A curriculum should meet future demands. Med Teach 1999; 21: 127-8.
- 6. Bashawri L, Ahmed M, Almulhim AA, et al. Medical Laboratory Technology program at King Faisal University: A 10 years experience. Journal of Family and Community Medicine 2002; 9: 33-40.
- 7. Miller SA, Wright M.S. A multi-option curriculum Model. Lab Med 1993; 24: 508-11 .
- 8. Mahon C, Smith LA, Burns Co. An introduction to clinical laboratory science. 1st edition . Philadelphia, W.B. Saunders Company: 1998: 3-10.
- 9. Almulhim A, Alkuwaiti A. The future of the curriculum of Allied (Applied) Health Sciences. Journal of Family and Community Medicine 2002: 9: 55-9.
- 10. McCoy C. CLS education Programs: Status and future directions. Clin Lab Science 1997; 10: 32-6.
- 11. Rayman DG, Leach DL. Determining Clinical Laboratory Science Curriculum for the 21st Century. Clin Lab Science 2000; 13: 93-7.
- 12. Alshehri MY. Medical Curriculum in Saudi Colleges: Current and Future Perspectives. Ann Saudi Med 2001; 21: 320-3.
- 13. Harrel GT. Medical Education in Saudi Arabia. Ann Intern Med 1976; 85: 677-8.
- 14. Kassimi MA. Problems of undergraduate medical Education in Saudi Arabia. Med Educ 1983; 17: 23-5.
- 15. El-Hazmi MA, Haque SM: Curriculum Evaluation: Status and Options. Med Educ 1985; 19: 48-53.
- 16. Shoboski O, Sukkai MY. An Approach to Medical Curriculum Evaluation. Med Educ 1988; 22: 426-32.
- 17. Al-Gindan Y, Al-Sulaiman A. Undergraduate curriculum reform in Saudi Medical Schools, needed or not? Saudi Medical Journal 1998; 19: 229-31.
- 18. Al-Shehri AM, Al-Ghamdi AS. Is there anything wrong with undergraduate medical education in Saudi Arabia? Saudi Medical Journal 1999; 20: 215-8.
- 19. Al-Gendan YM, Al-Sulaiman AA, Al-Faraidy A. Undergraduate curriculum reform in Saudi medical schools: which direction to go? Saudi Med J 2000; 21:324-6.
- 20. Huppatz C. The essential role of the student in curriculum planning. Med Educ 1996;30 : 9-13.
- 21. Aydin S, Yaris F, Sahin ME, et al. Student's perceptions of their undergraduate medical education. Saudi Med J. 2005; 26:1484-6.
- 22. Bashawri L, Ahmad M, Bahnassy A., et al. Attitudes of MLT Graduates towards the Internship Period Journal of Family and Community Medicine. 2006; 13: 89-93.
- 23. Samy A. Azer. Problem Based Learning. Saudi Med. J. 2001; 22: 299-305.
- 24. Samy A. Azer. Problem Based Learning: Challenges, barriers and outcome issues; Saudi Med. J. 2001; 22: 389-97.
- 25. Jill Morrison. Reform of undergraduate medical teaching in the United Kingdom: Evidence base for problem based learning is growing. BMJ 2004; 329: 798-9.
- 26. Wood DF. ABC of learning and teaching in medicine: problem based learning. BMJ 2003; 326: 328-30.
- 27. Todd A. McLoda. Problem based learning in allied health and medicine. The Internet Journal of Allied Health Sciences and Practice 2003; 1(1).

- 28. Teshima DY. Outcome measurement of problem based learning. Clinical laboratory Science; 2001; 14 : 68-9.
- 29. Jolly B. Problem-based Learning. Med Educ; 2006: 40: 494-5.
- 30. Tiwari A, Lai P, So M, et al. Comparison of the effects of problem-based learning and lecturing on the development of students' critical thinking. Med Educ 2006; 40: 547–54.
- 31. Benbow EW, Rutishauser S, Stoddart RW, et al. Pathologists and problem-based learning. J Pathol 1996; 180: 340-2.
- 32. Williams G, Lau A. Reform of undergraduate medical teaching in the United Kingdom: a triumph of evangelism over common sense. BMJ 2004; 329: 92-4.
- 33. Hitchcock MA, Anderson AS. Dealing with dysfunctional tutorial groups. Teaching and Learning in Medicine 1997; 9: 19-24.
- 34. Schwartz PL, Loten EG, Miller AP. Curriculum reform at the University of Otago Medical School. Acad Med. 1999; 74: 675-9.
- 35. Beadling W, Vossler J. Problem based learning in the Clinical Laboratory Science Curriculum. Laboratory medicine 2001; 32: 442-51.
- 36. Held MS, Synder JR, Castleberry B, et al .Evolution or revolution : Medical technology curriculum reform. Lab. Med. 1993; 24:396-8.
- 37. Ward K, Rudmann SV. Revising curriculum requirements: One university's experience Lab. Med. 1993; 24: 445-51.